

The Trustees of Reservations

*Conserving the
Massachusetts Landscape*

1984 Annual Report





1984 Annual Report

The Trustees of Reservations

*Conserving the
Massachusetts Landscape*

224 Adams Street
Milton, Massachusetts 02186
Telephone: (617)698-2066

The Trustees of Reservations is a privately-administered, charitable corporation. It was founded for conservation purposes in 1891 to preserve for the public places of natural beauty and historic interest within the Commonwealth of Massachusetts. Contributions are deductible under Federal income tax law.

Cover:

Annual inspection of conservation restriction on Nashawena Island, one of the Elizabeth Islands lying southwest of Cape Cod. The island, 1,900 acres of barrier beach, windswept bluffs, grassy hills and moorland, is TTOR's largest conservation restriction.

Officers, Standing Committee and Advisory Council

Officers

Henry R. Guild, Jr.,
President
Hall J. Peterson,
Vice President
Marian Thornton,
Vice President
Carolyn M. Osteen,
Secretary
Norton Q. Sloan,
Treasurer

Standing Committee

Preston H. Saunders,
Westwood,
Chairman
Albert M. Creighton, Jr.,
Manchester
Roland B. Greeley,
Lexington
Henry R. Guild, Jr.,
Dover
†Edith Hibbard,
Pittsfield
Judy B. Keyes,
Concord
George R. Mathey,
Ipswich
Rita N. Meyer,
Belmont
Thomas L. P.
O'Donnell,
Hingham
Carolyn M. Osteen,
Brookline
Hall J. Peterson,
Petersham
Norton Q. Sloan,
Ipswich
William O. Taylor,
Medfield
Ralph B. Vogel,
Beverly Farms

Advisory Council

Eustace W.
Buchanan,
Beverly Farms
Theodore Chase,
Dover
Nancy A. Claflin,
Belmont
Susanna Colloredo-
Mansfeld,
Hamilton
Richard M. Cutler,
Beverly Farms
Frances Dewey,
Holden
Wyatt Garfield,
Princeton
Madeline L. Gregory,
Westwood
Gale R. Guild,
Dover
Carter H. Harrison,
Topsfield
George W. Hazzard,
Petersham
Carol R. Johnson,
Cambridge
Robert Livermore, Jr.,
Lincoln
Edward B. Long,
Cohasset
Augustus P. Loring,
Beverly
Charles P. Lyman,
Canton
Frederick S. Moseley III,
Hamilton
George S. Mumford, Jr.,
Natick

Note

The lists of Officers,
Trustees, Committee members,
Members and Staff are as of
December 31, 1984.

†Deceased as of December 31, 1984

Full-Time Staff

General Headquarters

William C. Clendaniel,
**Acting Director*
Davis Cherington,
Deputy Director for Land Conservation
Caroline D. Standley,
Deputy Director for Development
Franklyn J. Stevens,
Controller and Director of Personnel
Lois Mirsky,
Associate Director for Development
Eden Foster Sizemore,
Associate Director for Membership
Wesley T. Ward,
Associate Director for Land Conservation
Eloise W. Hodges,
Newsletter Editor
Robert A. Kreger,
Equipment Supervisor
Marion R. Lynch,
Bookkeeper
M. Gertrude Malden,
General Headquarters Administrative Assistant
Elizabeth A. Belmont,
Development Secretary
Anne Briggs,
Floating Assistant
Sharon Joy,
Contributions and Membership Secretary
Ellen P. Kelly,
General Headquarters Secretary

*Frederic Winthrop, Jr. took office as Director on January 14, 1985.

Field

Thomas S. Foster,
Southeast Regional Supervisor
Wayne N. Mitton,
Northeast Regional Supervisor
Stanley I. Piatczyc,
Western Regional Supervisor

Stephen E. Bassett,
Charles River Valley Superintendent
Richard J. Bellevue,
Coskata-Coatue Wildlife Refuge Manager
Robert H. Fountain,
Chappaquiddick Superintendent
Michael S. Gormley,
Ipswich Superintendent
Bruce Harrison,
Windsor Superintendent
Paul Hotz,
Long Point Wildlife Refuge Manager
Stephen E. McMahon,
Stockbridge Superintendent
Robert Murray,
Andover-North Andover Superintendent
Richard O'Brien,
Central Region Superintendent
Walter A. Prisby,
Crane Wildlife Refuge Manager
Larry J. Simpson,
Cape Ann Superintendent
Albert H. Yalenezian,
South Shore Superintendent

Joshua Burch,
Stockbridge Maintenance
Deborah Cross,
Ashley House Hostess
Douglas Cross,
Bartholomew's Cobble Warden-Naturalist
Mark DeMaranville,
Bryant Homestead Warden
Neil R. Jordan, Jr.,
Cape Ann Assistant Superintendent
Robert LaFleur,
Crane Memorial Reservation Mason
Margaret A. Laible,
The Old Manse Administrator
Marcel LaJeunesse,
Andover-North Andover Maintenance
Harry L. Mears,
Crane Memorial Reservation Chief Ranger
Edward F. Paquin,
Crane Memorial Reservation Maintenance
Peter Pinciaro,
Ipswich Assistant Superintendent
David P. Plante,
Windsor Maintenance
Delphine M. Williams,
Western Historic House Administrator/Secretary
Stephen Yonaitis,
South Shore Maintenance

Report of Activities 1984

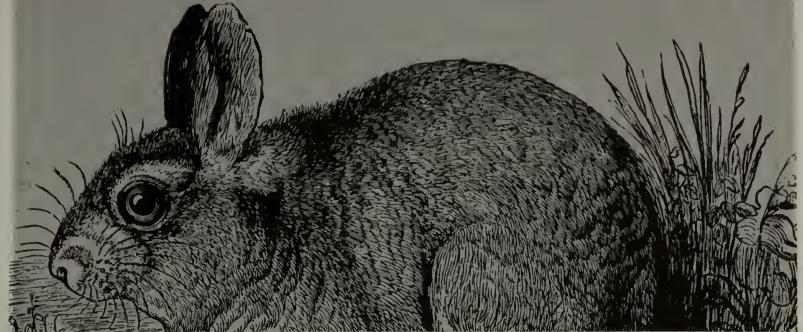
The 94th year of The Trustees of Reservations was one of substantial accomplishments in both major areas of its operations — the preservation and management of its properties for public use and the conservation of additional significant open space. Much progress was made in returning the organization to a sound financial footing and building the level of public awareness and support that is critical for its future growth. An important change in leadership was effected with the resignation of Gordon Abbott, Jr. as Director after seventeen years and the selection of Frederic Winthrop, Jr., Commissioner of the Massachusetts Department of Food and Agriculture, as his successor, to take office early in 1985.

The Properties

TTOR continued to maintain its position as the largest private owner of conservation land in Massachusetts. With the bequests of Noanet Woodlands in Dover and Field Farm in South Williamstown, the number of properties under its care rose to 69, totalling just over 17,000 acres. These diverse properties — ocean beaches, historic houses, mountains, fields, woodlands and river banks — were enjoyed by an estimated one million people. Visitation was down slightly in 1984, largely the result of poor summer weekend weather which particularly affected our beach properties.

With a full-time field staff of over 25, augmented by over 200 part-time employees, the annual tasks of trail and vista clearing, mowing, gardening, showing and protecting the properties and maintaining over 50 buildings went on as usual. In addition a number of new initiatives were undertaken.

At Cape Poge Wildlife Refuge, Chappaquiddick, the users of East Beach were asked for the first time to pay an admission charge to help support its maintenance. TTOR shares ownership of that section of the property with two individuals. Also on Martha's Vineyard, TTOR joined the Wakeman Conservation Center Trust, a consortium of environmental groups named for Mary Wakeman, a longtime supporter of preserving open spaces on Martha's Vineyard. A central building for offices, meetings and exhibits is planned, if sufficient funds can be raised, in which TTOR would have a small presence.



The filming at the Crane Wildlife Refuge, Essex, of "Three Sovereigns for Sarah," a mini-series to be shown by the Public Broadcasting Service in 1985 and starring Vanessa Redgrave, gave Refuge Manager Walter A. Prisby a novel logistical challenge. Four horses, a ram, five ewes, a rooster and three English hens, together with a production crew of 50, all had to be transported to the island by boat! The appearance of World's End, Hingham on another PBS program, "The Great Outdoors," was less arduous but also results in a major TTOR property being seen by a wide audience.

Tantiqusques, Sturbridge, the site of an Indian and Colonial graphite mine, was listed on the National Register of Historic Places, joining a number of other TTOR properties; and The National Park Service chose to route the Appalachian Trail over Tyringham Cobble Reservation, Tyringham. The cross-country skiing equipment rental program at Rocky Woods, Medfield, was discontinued because of financial reasons, and all the Local Committees in the Charles River area were consolidated into one. Finally, Bartholomew's Cobble, Sheffield, was the subject of an essay contest for Lenox school children sponsored for TTOR by Mrs. Clement Ogden.

Major Restoration Projects

In addition to routine management, the staff undertook numerous major restoration projects as well. At Castle Hill, Crane Memorial Reservation, Ipswich, our mason worked on the roof drainage, heating system and iron work of the Great House as well as the courtyard wall. The rebuilding of the 18th-century barn at the Crane Wildlife Refuge continued. A new vista was cleared at Old Town Hill, Newbury, and further work done on an existing one, allowing the public to enjoy once again the sweeping views across the Parker River estuary to Plum Island and beyond. At Long Hill, Beverly, the program of replacing aging garden structures continued using the inventive skills of Robert Kreger, Equipment Supervisor, and the porch floor and brick walls were also rebuilt. At the Stevens-Coolidge Place, North Andover, the entire front of the main house and its shutters were stripped and repainted. The rebuilding of the board walk at Pine Hole Bog, Ward Reservation, Andover continued.

In Concord the south side of The Old Manse was reclapboarded and roof and chimney repairs carried out with the help of a



grant from the Massachusetts Historical Commission and the usual generous support of the Friends.

At the Swift River Reservation, Petersham, acquired in 1983, old fields were cleared and new trails established with valuable assistance from Central Region Committee member Robert Clark. Engineering plans for replacing the pin boards on the Connor's Pond Dam, Petersham, were drawn up under the supervision of John Fiske, donor and Local Committee chairman of the Brooks Woodland Preserve.

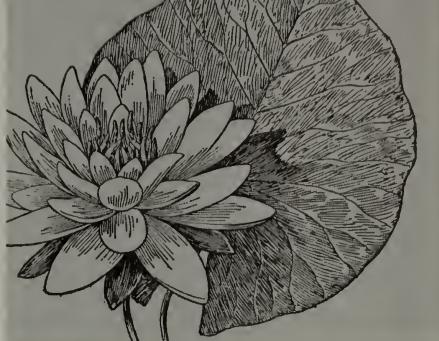
The large entrance hallway, with its stencil work, was repainted at Naumkeag, Stockbridge, and the back driveway repaved. At long last we located hemp rope of the appropriate size — 3½" diameter — to refurbish the Venetian gondola poles in the Afternoon Garden, and Superintendent Steven McMahon and his staff have learned the bo'sun's art of decorative knot tieing.

Deer Management Program

Nothing we did in 1984 brought TTOR more publicity or consumed as much staff and volunteer time as the deer management program for the Crane Memorial Reservation and Crane Wildlife Refuge. The detailed report of TTOR's consultant, Dr. Aaron N. Moen, Professor of Wildlife Ecology at Cornell University, confirmed the earlier findings of the Commonwealth's Division of Fisheries & Wildlife that the deer population at both properties has far outstripped available food and that the resulting starvation and vegetation destruction is serious. The increasing numbers of deer ticks, the carriers of Lyme disease, confirmed by the ongoing research of the Harvard School of Public Health, present additional problems.

TTOR's position throughout what is now a two-year controversy has been consistent and simple: the three problems of starvation, habitat destruction and the threat to public health having been established, the herd must be reduced in the most practical and humane way. Each member of TTOR's advisory group, formed in 1984 and carefully selected to represent every segment of the controversy, agreed on the problems; disagreements arose over how to address them.

The compromise reached at the very end of the year between TTOR and the Division of Fisheries & Wildlife, which must by



law approve any comprehensive solution, included the use of a marksman in early 1985 to be followed by a limited public hunt in the fall, the first steps in a carefully monitored and phased reduction of the herd. TTOR firmly believes that the proposed program can work if it is allowed to go forward. Special thanks again go to Northeast Regional Supervisor Wayne N. Mitton for his calm and courteous manner under considerable and continual fire.

Other Special Management Projects

Concern for the precious and varied natural resources of our properties, which lies at the heart of TTOR's preservation goal, led to a number of special efforts in 1984. The tern protection program (long since expanded to other colonial nesting birds as well) continued at Coskata-Coatue Wildlife Refuge, Nantucket; Cape Poge Wildlife Refuge and Wasque Reservation, Chappaquiddick; and the Crane Memorial Reservation. For the second year, the Chappaquiddick Local Committee funded a graduate intern at Wasque to study the very special heath vegetation there in order to find effective ways to maintain its diversity and the open character of the property.

At the Crane Memorial Reservation a graduate intern carried out a study of the human impacts on the barrier beach. Its recommendations, essentially involving more intensive management of where visitors and vehicles go, are being implemented under the direction of a subcommittee of the Local Committee. By means of a grant from the Alden Trust of Worcester, the Conway School of Landscape Design produced a management plan for Doane's Falls, Royalston, addressing the serious erosion problems at that property.

The annual inspections of TTOR's conservation restrictions will be greatly aided in the future by the aerial photographs taken of each one this year, thanks to a grant from The Fund for Preservation of Wildlife and Natural Areas. These photographs will be used during future flights to monitor any land use changes, a process which will supplement, but not replace, field inspections.

Finally, Interpretive Programs Committee Chairman George S. Mumford, Jr., Dean of the Graduate School of Arts and Sciences at Tufts University, organized two workshops for secondary school teachers with the help of the Peddock's Island Trust.



Held at Rocky Woods and Long Hill, the workshops were designed to inform the teachers about TTOR's properties and to encourage a multi-disciplinary use of them by students. While a number of practical problems prevent schools from taking full advantage of what we offer, it is hoped that further work can be done to encourage this sort of use.

Castle Hill Study Committee The enormous restoration needs — both of structures and landscape — at Castle Hill were detailed early in 1984 in a report commissioned by both TTOR and the Castle Hill Foundation. This clear financial challenge, and the simultaneous need to clarify the relationship between the two organizations, led to the creation of a TTOR joint staff and volunteer study committee under the able chairmanship of George R. Mathey. After six months of deliberation the Committee recommended, and the Standing Committee agreed, that efforts be made to negotiate a long-term lease of Castle Hill to the Castle Hill Foundation. The Committee concluded that the nature of the current public use of Castle Hill was appropriate and that if the necessary capital funds were to be raised, the Foundation was best equipped to do it. Consequently the Foundation should be given the freedom and responsibility, within carefully delineated guidelines, to manage the Great House and its grounds. Negotiations are expected to proceed in 1985.

The Collections Under the leadership of Collections Committee Chairman Peter Spang, the program of cataloguing TTOR's outstanding and diverse collections of furniture, china and other furnishings continued at the Bryant Homestead, Cummington and the Stevens-Coolidge Place, North Andover where a part-time curator, Martha Larson, was hired. A new initiative was the licensing of Simms & Thayer of Marshfield, cabinet makers, to produce and sell reproductions of selected pieces of furniture from the Ashley House, Sheffield; the Mission House and Naumkeag, Stockbridge; and the Stevens-Coolidge Place. Committee members spent considerable time during the year inspecting nearly all of TTOR's historic houses and their collections.



Land Conservation

In 1984 TTOR acquired two new properties and two inholdings, totaling 789.6 acres, and protected 67.7 acres with three conservation restrictions. A detailed list of acquisitions and conservation restrictions appears on page 24. Gifts of land and conservation restrictions are vital to TTOR's land conservation program, and we are deeply grateful to every donor.

At the beginning of the year a number of factors pointed to the need to clarify and refine the goals of the Land Conservation Program for the next two to three years: the arrival of Davis Cherington and Wesley Ward at General Headquarters in January from Long Hill; the wish to ensure continuity in staffing; reduced demand for the services of the Massachusetts Farm and Conservation Lands Trust, TTOR's affiliate, in farmland preservation projects; and the clear realization that TTOR must plan for the assimilation of nine pending bequest properties totalling 2,500 acres. In June the Standing Committee approved the staff's recommendation that the following tasks be given the highest priority during the next two and one-half years:

- Physical and financial planning for the properties coming to TTOR by bequest. There are seven in addition to Noanet Woodlands and Field Farm, which came to TTOR in 1984,
- Acquisition or protection of priority "inholdings" and threatened properties adjacent to TTOR reservations,
- Negotiating and processing donations of property and conservation restrictions in accordance with TTOR's established policies, and
- Support of the Capital Fund Raising Program through solicitations for the Revolving Fund and the sale of land given for that purpose.

These priorities reflect current needs and circumstances, and we expect that they will continue to shift from time to time, particularly in response to Local and Regional Committees.

The Standing Committee also made a critical decision to guarantee, up to \$100,000, the necessary funding for two years to support a 2½ person land conservation staff. The interest income from the Revolving Fund and "project fees," earned to the extent



that revenues from MFCLT's projects exceed expenses, will be supplemented in 1985 and 1986 by using capital funds to make the Land Conservation Program self-supporting. It was felt that the crucial planning work on the pending bequest properties alone justified this one-time expenditure of capital.

Bequest Properties Planning

In June TTOR began the detailed physical and financial planning for the nine bequest properties. Totalling some 2,500 acres, these properties include some 350 acres of farmland, 20 residences and extensive outbuildings. Although the projected endowments total approximately \$8,000,000, they are clearly inadequate to support long-term management.

Guided by the Bequest Properties Planning Committee, the staff considered such matters as future management policy for these lands and structures, required staff and equipment, relationships to other TTOR properties, the future of adjacent lands and ways to generate additional financial support to make these properties self-supporting. By the end of 1984 we had prepared management plans and projected budgets for three of the nine properties; carried out useful discussions with several of the donors about their ideas and expectations; and had begun to absorb two of them into TTOR's management structure.

Inholdings and Adjacent Properties

As Professor Charles Eliot II vigorously reminds us, care of existing reservations is TTOR's primary role. This responsibility includes keeping a watchful eye over inholdings and adjacent properties which may be threatened with incompatible development.

Early in 1984, we learned that a sizable resort condominium development was being proposed for a 160-acre parcel southwest of Monument Mountain Reservation, Great Barrington. After discussions with the developer, the Western Regional Committee and the staff determined that the development would have a serious negative impact on views from Monument Mountain, one of TTOR's oldest holdings. The Standing Committee authorized purchase of the property, with funds to be raised by the Regional Committee. At the end of the year efforts to acquire the property were continuing.

*"With the bequests of
Noanet Woodlands and
Field Farm, TTOR
properties now total just
over 17,000 acres."*

Occasionally, abutting landowners very generously give us fee title to or put conservation restrictions on significant inholdings. 1984 saw three examples: Dr. and Mrs. Edward Self, Sr., who added to the Cape Poge Wildlife Refuge; Flora Epstein, who placed a conservation restriction on a key parcel near TTOR's Menemsha Hills Reservation, Chilmark; and David D. Ketchum, Adelaide Sproul, Susan Tucker Borecky and John Tucker, who aided the long process of filling in the map at Whitney and Thayer Woods, Cohasset.

Continuing a long tradition, in 1984 we also worked closely with state and local officials to preserve open space. In the case of property south and east of the Mashpee River Reservation, Mashpee, we worked with the Selectmen, Town Planner and the Massachusetts Scenic Rivers Program to encourage cooperative acquisitions by the Town and the Commonwealth. In addition we continued to explore with the Department of Environmental Management opportunities for cooperative acquisition and management under the Commonwealth's new capital outlay authorization for open space. One part of this legislation allows DEM to purchase significant open space adjacent to lands owned by TTOR and other private non-profit conservation organizations. These properties would then be managed by the private organizations under long-term agreements. We look forward to greater progress in putting these funds to work in 1985.

Conservation Restrictions

In addition to the Epstein restriction mentioned above, conservation restrictions were granted to TTOR by Catherine M. Conover at Wauwinet on Nantucket; Charles E. Channing in Dover, and Polly B. Baker in Medfield. A considerable amount of work also went into negotiations regarding several other conservation restrictions, which we hope will be completed in 1985.

Concerned that recent changes in federal tax laws and regulations may discourage potential donors of conservation restrictions, TTOR cooperated with the Essex County Greenbelt Association in publishing a new pamphlet, *Gifts of Land and Conservation Restrictions: A Landowner's Guide to Federal and Massachusetts Tax Incentives*. It is available from TTOR staff members, Local and Regional Committee members or from General Headquarters.



Massachusetts Farm and Conservation Lands Trust

MFCLT's vital work continued in 1984. Using the Revolving Fund, MFCLT is able to step in quickly to purchase and preserve threatened open space and agricultural land. Unlike properties accepted by TTOR as permanent reservations, those acquired by MFCLT are usually intended to be resold, with restrictions protecting their scenic, agricultural or historic qualities. With rising land values and increasing development pressures, TTOR cannot own and manage for public use every parcel which should be preserved.

In 1984 MFCLT carried out two farmland preservation projects in cooperation with the Commonwealth's Agricultural Preservation Restriction (APR) program: the 33-acre Pitkin apple orchard in Harvard and the Reid apple and pear orchard in Westford. These projects brought to 16 the number of farm parcels MFCLT has purchased, permanently restricted, and resold to an active farmer. They total 1,517 acres, with a total appraised fair market value of over \$4,158,000. The per-acre sales price of the restricted farmland has averaged approximately \$550, greatly aiding the farming community in keeping productive land in agricultural use.

The Pitkin project preserved dramatic views and added 30 acres to the land base of Carlson Orchards, which had leased the parcel for many years. The house and remaining three acres were sold separately. The Reid project preserved scenic open space and 31 acres of well-situated orchard land in a rapidly developing community. To make this preservation feasible, MFCLT sold three building lots across the street from the orchard land. The remaining restricted land and a two-family, 19th-century farmhouse were sold to the owners of Drew Farms in Westford. The Towns of Harvard and Westford provided essential financial support, sharing the cost of the APRs with the Department of Food and Agriculture.

Financial Resources and Future Directions

The Land Conservation Program has made significant progress in becoming self-supporting. During 1984 the Revolving Loan Fund was increased to \$700,000 from \$522,000. Its goal is \$925,000. In effect, the Fund serves as a partial endowment for the Program.



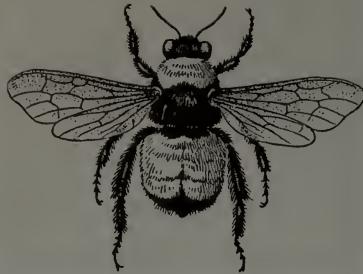
We are particularly grateful to the late Philip S. Weld and Mrs. Weld for the donation of 17 acres of land (two houselots) in Essex, the proceeds from which have been designated for the Revolving Fund in accordance with their wishes.

The resources of the Land Conservation Program were further augmented by the establishment of the Gordon Abbott, Jr. Land Preservation Fund to honor the retiring Director. This Fund is available for emergency, short-term use in higher risk situations than those usually considered appropriate for the Revolving Fund itself. By the end of the year, over \$107,000 had been contributed by 147 donors, and the Fund enabled TTOR to move quickly to acquire the Monument Mountain inholding described above. Since the Abbott Fund will not always be repaid, interest on the principal is accumulated and is not used for operating expenses.

But the interest from even an increased Revolving Fund and MFCLT project fees cannot fully support the staffing of the present Program. In 1985 and 1986, as mentioned above, capital funds will be used to close the gap, but more permanent additional funding must be obtained by 1987. At the same time the need for TTOR's efforts to preserve additional open space, by whatever means, has never been greater. Economic recovery in Massachusetts and accelerating population growth west of Boston have led to renewed development pressures and steeply rising property values particularly in the belt between Route 128 and Interstate 495. At the same time, an uncertain agricultural economy, particularly for dairy farmers, is adding to the pressure to develop land. For the most part, prime agricultural land lost to development can never be reclaimed. What TTOR's role should be in helping communities, the Commonwealth and other conservation groups to meet these challenges is one of the most important questions facing us in the year ahead.

Development

Although endowments and admission fees provide some 75% of TTOR's income, without the 25% coming from memberships and contributions we could not function as we do. In the last



few years as inflation outstripped the growth in endowment and admission income, the work of the Development Office has become even more critical. 1984 has seen steady growth on all fronts: membership, annual contributions and the Capital Fund Raising Program.

Membership

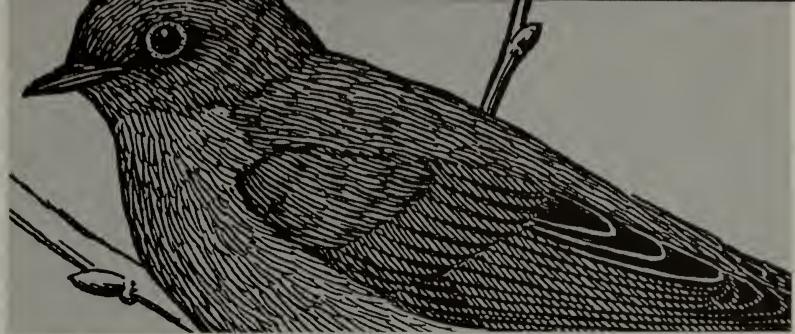
1984 saw the addition of a new Friends group at Old Town Hill thanks to the initiative, leadership and generosity of Bill Plante. There were new efforts in the Central Region, led by Saundra Lane and Frani Dewey, and in the Andover-North Andover area to expand our membership. Aided by an increased publicity program, including the use of Welcome Wagon programs in a number of towns and a free pass program in public libraries, TTOR's membership grew from 3,811 to 4,457 families in 1984. We are most grateful to all of the many volunteers who made this growth possible.

Special Events

The link between membership growth and events on the properties has long been recognized. There was a deliberate and highly successful effort in 1984 to increase substantially the number of events. Under the able leadership of Caroline Standley, Eden Sizemore and the Regional Supervisors, assisted by the rest of the staff and countless volunteers across the state, TTOR held 44 events on 20 different properties. There were the perennial favorites: the Garden and Christmas parties at Naumkeag and the Fall Field Trip, held in Petersham this year. Newer traditions continued: the Road Race at Tyringham Cobble and the Charles River canoe trip. For the first time we held an oversubscribed series of nature walks at World's End, a garden party and a plant sale at the Stevens-Coolidge Place and regional bus tours in the West and Northeast.

Interpretive Materials

We also believe an informed public is both financially more responsive and more respectful of the fragility of many of the resources we are preserving. TTOR continued to improve and expand its interpretative materials with the reprinting of the *History of World's End*; the addition to our postcard collection of pictures of the Ashley House, Crane Beach, Castle Hill, the Mission House and an additional picture of Naumkeag; new brochures for the Crane Memorial Reservation and the Stevens-Coolidge Place; a trail map of Long Point Wildlife Refuge, West



Tisbury; and a series of three-panel displays which include pictures of TTOR properties in regional and statewide groupings. These displays have been successfully used at membership events, conferences and in public libraries.

Capital Fund Raising Program

Although the hiatus in the permanent professional leadership of the organization slowed efforts to raise capital funds, significant progress in reaching the goal of \$7.8 million was made. An additional \$1.2 million were raised in 1984, bringing the total raised since 1981 to just under \$5.3 million. This figure includes the results of the very successful Annual Appeal, a record \$389,211, up 30.3% from 1983, achieved under the able leadership of Thomas Williams and Gale Guild and with the hard work of the staff and many volunteers. Just as important for our continued growth was the number of donors — 1,500 — an increase of 15%. Telethons, a challenge match for all increased gifts under \$1,000 and the addition of two new categories to The 1891 Society — gifts of between \$2,500 and \$5,000 and \$5,000 and above — all contributed to these impressive results.

Another area of critical growth was that of corporate support. A new Western Regional Corporate Support Committee joined the already existing South Shore group in raising significant amounts of new funds for specific projects and annual operating needs.

Financial Progress The funds raised in the last few years by the Capital Fund Raising Program have resulted in substantial increases in our investment income, paralleling the growth in reservation receipts and contributions and memberships. The 1984 financial statements appear on pages 28 and 29. The strong results in 1984 have greatly aided the ongoing effort to balance the budget, a goal which was accomplished for 1985. In all of this effort to bring our financial house in order our Treasurer, Norton Sloan, has given cheerfully of his time and wisdom, and his example has been deeply appreciated by the senior staff.

Deaths

The death of Miss Amelia Peabody in May ended her 47-year association with TTOR, including service as Vice President from 1958 to 1965 and on the Advisory Council from 1965 to 1978.



Her generosity in bequeathing Noanet Woodlands to TTOR with endowment was exceptional. Likewise, Eleanore Bloedel's generous bequest of Field Farm with endowment will be a lasting memorial to her and her husband Lawrence, two long-time supporters of TTOR.

TTOR lost a number of other faithful volunteers and former staff members in 1984. Mrs. Stephen Hibbard, a member of the Standing Committee at her death, had been a member of the Naumkeag Local Committee since 1976. She became the first chairman of the Western Regional Committee in 1978. Mrs. Seth Wakeman had the unique distinction of being the moving force behind the acquisition of all three TTOR properties on Chappaquiddick. A member of the Cape Poge Local Committee since 1961, she contributed funds over the years to purchase several in-holdings. She served as treasurer for the campaign to purchase Wasque in 1967. In 1976 she gave Mytoi to TTOR with a subsequent gift in 1981, together with funds to endow its maintenance.

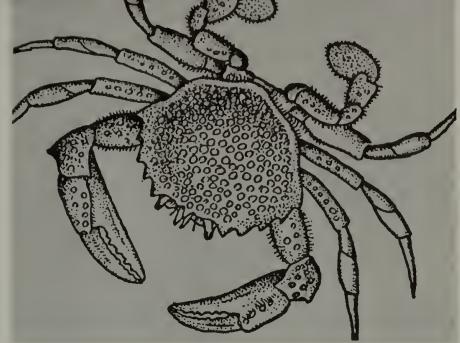
We were also saddened by the loss of Philip S. Weld, a former member of the Advisory Council and a Trustee since 1964; Mrs. Francesca Palmer, who with others gave Tyringham Cobble to TTOR in 1963 and who served until her death on its Local Committee; Carl Ward, a longtime member and Chairman of The Old Manse Local Committee and son of the donor of the Ward Reservation; Mrs. Katherine Osgood, longtime guide at the Stevens-Coolidge Place; and Howard T. Bain, a former Warden-Naturalist at Bartholomew's Cobble.

Volunteer Retirements

At the Annual Meeting in May at Castle Hill we bid fond farewell to Standing Committee members Mrs. Ann Brewer and Mrs. I. W. Colburn and Advisory Council members Paul Brooks, Laurence M. Channing, Mrs. David C. Forbes, Charles J. Kittredge, Chauncey C. Loomis, H. Gilman Nichols, Mrs. William H. Ryan, Philip S. Weld and Mrs. William C. Wigglesworth. Fortunately several of these dedicated volunteers remain active on other committees. To all we offer our grateful thanks.

New Committee Members

In a process that is vital to any non-profit organization, new appointments in 1984 were made throughout the Commonwealth. Mrs. Jonathan M. Keyes, Hall J. Peterson, William O. Taylor



and Ralph B. Vogel joined the Standing Committee, while Eustace W. Buchanan, Mrs. Francis H. Dewey III, Wyatt Garfield, Carter H. Harrison, Rodger C. Nordblom, Mrs. Ralph Z. Sorenson, Mrs. Alice W. Stewart, Rush Taggart and William W. Windle joined the Advisory Council. Mr. Peterson also became a Vice President. Upon the death of Mrs. Stephen Hibbard, Mr. Smithers also became Chairman of the Western Regional Committee.

John R. Downie, Bartholomew's Cobble, and Daniel Prowten, Long Point Wildlife Refuge, became Local Committee chairmen, while Polly Cowin, World's End, and Danwin Purdy, Cape Poge Wildlife Refuge, Wasque and Mytoi, took over as Friends chairmen. We are fortunate, however, that in all cases their predecessors continue as active committee members. We are especially thankful for the long years of service of Morgan G. Bulkeley at Bartholomew's Cobble and Henry W. Stokes at World's End.

Staff Changes

The departure of Gordon Abbott, Jr. was marked in May by a gala dinner at Castle Hill following the Annual Meeting. The Standing Committee appointed William C. Clendaniel Acting Director, and Davis Cherington temporarily assumed some of his duties in the Central and Nantucket Management Regions. Andrea Plate, to the dismay of all her colleagues, reluctantly resigned as Controller to become a part-time working mother. Frank Stevens assumed her duties in November after a smooth transition. Eloise Hodges took on the duty of Newsletter Editor and has also been a great help in putting out an increased number of press releases on TTOR activities. Richard O'Brien became Central Region Superintendent in July following the resignation of Philip Truesdell. Ellen Kelly succeeded Velta Freimanis as General Headquarters Secretary, and Trudy Malden was promoted to General Headquarters Administrative Assistant. Anne Briggs joined us as a part-time Floating Assistant, and Sharon Joy replaced Adrianne Malden as Membership Secretary.

Looking Ahead

As we look to the arrival of the new Director and the organization begins planning in earnest for its 100th birthday, we can be proud of our many accomplishments. Our mission of preserving "beautiful and historic places" and providing "refreshment" for the public has never been more important. As the Massachusetts

"Nothing we did in 1984 brought TTOR more publicity or consumed as much staff and volunteer time as the deer management program for the Crane Reservation..."

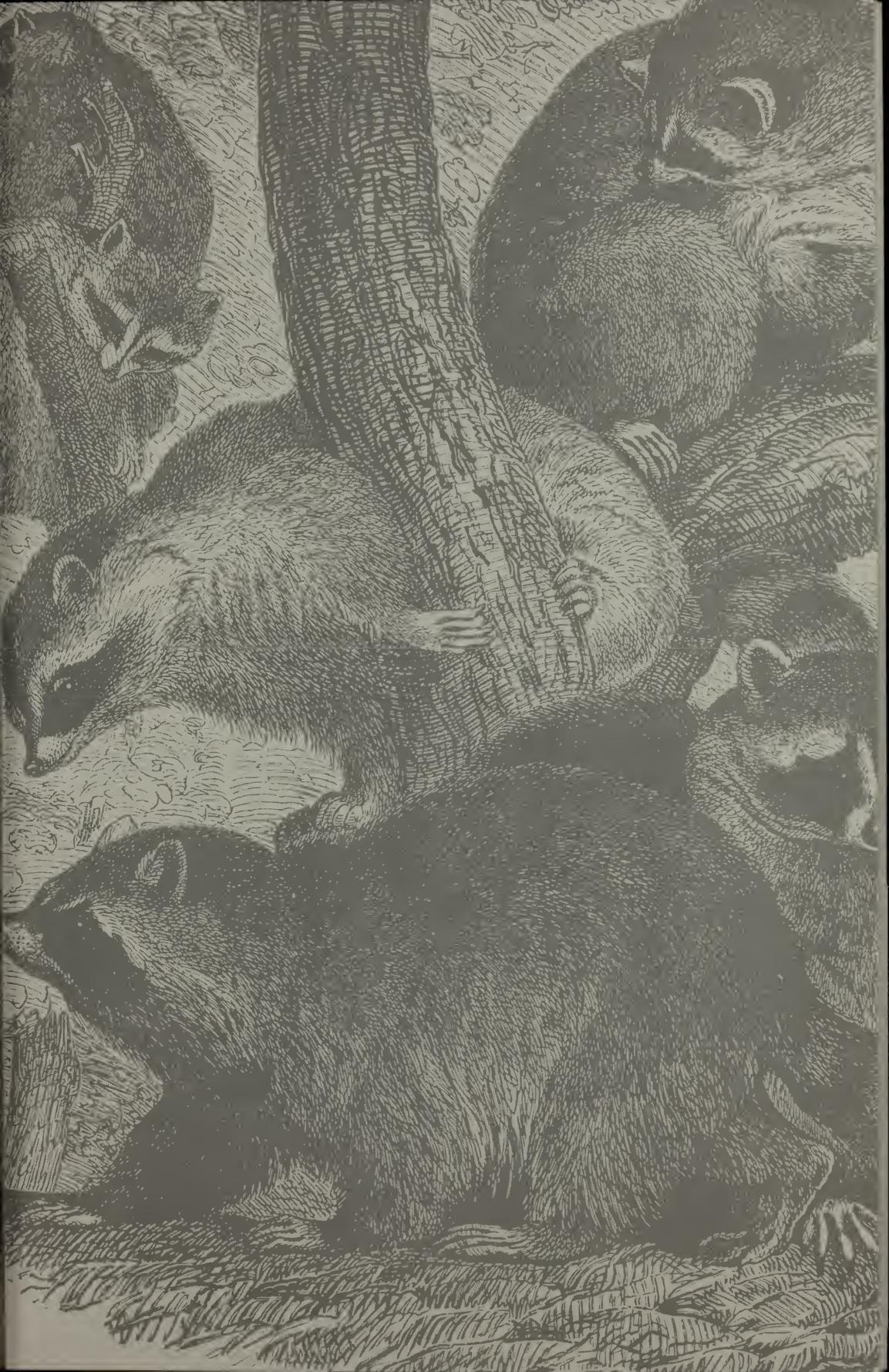
economy surges ahead we help provide the quality of life that is a critical part of sustaining that success. We do our job economically and well.

There are, however, at least two important issues that deserve careful thought in the months ahead. First, where should the balance be struck between managing what we own already and conserving additional open space? We must continue to do both, of course, and we must renew our efforts to raise both capital and annual funds so that we can do more of both. But however plentiful our financial resources, choices will still have to be made. Time is running out in many areas of the Commonwealth for preserving additional significant open space, yet many of our properties need substantial additional management funds. Which projects should claim our limited staff and volunteer time? Despite the natural inclination to do a little of everything, we must agree upon our priorities if we are to maximize our efforts by focused attention.

Second, how public do we wish our work to be? Does concern with visitor overuse of the properties outweigh the need to tell people our story and thus gain their financial support? In an increasingly competitive non-profit world, how and to whom do we articulate our special purpose? Do we have the marketing skills to match our knowledge of land and structures? If we don't sell ourselves successfully, we risk becoming a quiet back-water.

Whatever the answers, these are the questions of a healthy, growing and relevant organization that continues to be looked to by public and private groups alike for leadership in conserving the Massachusetts landscape. I have every reason to believe we will meet that important challenge.

Respectfully submitted,
William C. Clendaniel
Acting Director
January, 1985



Gifts of Land and Conservation Restrictions 1984

Martha's Vineyard Management Region

Cape Poge Wildlife Refuge, Chappaquiddick, 3.27 acre inholding on the northeastern corner of Shear Pen Pond, gift of Dr. and Mrs. Edward B. Self, Sr.

Nantucket Management Region

Menemsha Hills, Chilmark, 39 acre conservation restriction located 550 feet to the northwest of TTOR's Menemsha Hills Reservation, gift of Flora Epstein.

Southeast Management Region

Coskata-Coatue Wildlife Refuge, 12 acre restriction just north of Wauwinet, a gift of Catherine M. Conover (the restriction was executed in 1983 but the transfer of the land from Mrs. Conover took place in 1984).

Noanet Woodlands, Dover, 527.5 acres of woodland, bequest of Amelia Peabody with an \$800,000 endowment (although the deed was not delivered until 1985, the Standing Committee accepted the bequest in 1984).

Charles River Protection Program, 7.72 acre conservation restriction adjacent to Trout Brook, Farm Street, Dover, gift of Charles E. Channing, an addition to his 1975 gift of a 110 acre restriction.

Charles River Protection Program, 8.99 acre conservation restriction on the east bank of the Charles River, near Forest Street, Medfield, gift of Polly B. Baker, an addition to her 1976 gift of a 20 acre restriction across the river in Millis.

Whitney and Thayer Woods, Cohasset, 4.8 acre inholding on the southeastern corner of the Reservation, gift of David D. Ketchum, Adelaide Sproul, Susan Tucker Borecky and John Tucker.

Western Management Region

Field Farm, South Williamstown, 254 acres of fields and woodlands with three houses and outbuildings, bequest of Eleanore Bloedel with an approximately \$500,000 endowment.

Properties 1892-1984

First Acquired	Approximate Acreage
1892 Virginia Wood, Stoneham (to MDC, 1923; Act of Legislature)	
1894 Goodwill Park, Falmouth (taken by Town, 1950)	
1897 Mount Ann Park, Gloucester	87
1897 Rocky Narrows, Sherborn	77
1898 Governor Hutchinson's Field, Milton	10
1899 Monument Mountain Reservation, Great Barrington	270½
1902 Pine Knoll, Sheffield (to Town, 1933)	
1905 Petticoat Hill, Williamsburg	60
1928 William Cullen Bryant Homestead, Cummington	189
1929 Chesterfield Gorge, West Chesterfield	161
1933 Whitney and Thayer Woods, Cohasset and Hingham	808½ [5]
1934 Medfield Rhododendrons, Medfield	196
1934 Halibut Point, Rockport	12
1935 Dinosaur Footprints, Holyoke	8
1935 Misery Islands, Salem	83½
1936 Magnolia Shore, Gloucester (to City, 1959)	
1936 Pine and Hemlock Knoll, Wenham	14
1939 The Old Manse, Concord	8
1940 Charles W. Ward Reservation, Andover and North Andover	640
1941 Elliott Laurel Reservation, Phillipston	33
1942 Rocky Woods, Medfield	490½
1942 Lowell Holly Reservation, Mashpee and Sandwich	135
1944 Holmes Reservation, Plymouth	26
1945 Richard T. Crane, Jr. Memorial Reservation, Ipswich	1,398½
1946 Bartholomew's Cobble, Ashley Falls	277½
1948 The Mission House, Stockbridge	½
1951 Royalston Falls, Royalston	205
1952 Old Town Hill, Newbury	292½
1952 Redemption Rock, Princeton	¼



First Acquired	Approximate Acreage
1954 Chesterwood, Stockbridge (to donor's foundation and National Trust for Historic Preservation, 1962)	
1955 Crowninshield Island, Marblehead	5
1956 Pegan Hill, Dover and Natick	32
1957 Agassiz Rock, Manchester	104
1957 Pierce House, Milton	6
1959 Cape Poge Wildlife Refuge, Chappaquiddick	501 [3½]
1959 Doane's Falls, Royalston	31½
1959 Mashpee River, Mashpee	401
1959 Naumkeag, Stockbridge	46
1959 Noon Hill, Medfield	204
1960 Charles River Peninsula, Needham	29
1962 Stevens-Coolidge Place, North Andover	91½
1962 Tantiusques (Graphite Mine), Sturbridge	55
1963 Tyringham Cobble, Tyringham	206
1964 Chapelbrook, South Ashfield	133
1964 Pamet River, Truro	20
1964 Glendale Falls, Middlefield	60
1966 Notchview, Windsor	3,000
1966 Menemsha Hills, Chilmark	157½
1966 Fork Factory Brook, Medfield	72
1967 World's End, Hingham	251
1967 Wasque, Chappaquiddick	200
1968 Bear's Den, North New Salem	3
1968 Bear Swamp, Ashfield	213
1968 Weir Hill, North Andover	192
1968 Meadow Lots, Medfield	16
1970 Henry L. Shattuck Reservation, Medfield	225
1970 Albert F. Norris Reservation, Norwell	101
1970 Appleton Farms Grass Rides, Hamilton	225½
1974 Bridge Island Meadows, Millis	80
1974 Coskata-Coatue Wildlife Refuge, Nantucket	963
1974 Cornelius and Miné S. Crane Wildlife Refuge, Ipswich and Essex	753½



First Acquired		Approximate Acreage
1975	James W. Brooks Woodland Preserve, Petersham	405
1975	Jacob Hill, Royalston	135
1975	Greenwood Farm Salt Marsh, Ipswich	209 1/2
1975	Noanet Brook Woods, Dover ¹	63 1/2
1975	North Common Meadow, Petersham	24 1/2
1976	Medouie Creek, Nantucket	5
1976	Mytoi, Chappaquiddick	11
1977	McLennan Reservation, Tyringham	446
1979	Long Hill, Beverly	114
1979	Long Point Wildlife Refuge, West Tisbury	580
1980	Ipswich-Essex Salt Marsh Protection Program, Ipswich and Essex	25 1/2
1981	Doyle Reservation, Leominster	4
1983	Swift River Reservation, Petersham	361
1984	Noanet Woodlands, Dover	527 1/2
1984	Field Farm, Williamstown	254
Total approximate acreage		17,026 1/4

Additional acreage acquired in 1984 shown in brackets[]

¹Absorbed as part of Noanet Woodlands in 1984

Conservation Restrictions

First Acquired	Approximate Acreage
1972 Charles River, Sherborn (3)	81
1973 Longacre Farm, Medfield	63
1973 Prospect Hill, Chilmark	8
1974 James W. Brooks Woodland Preserve, Petersham (3)	6
1974 Castle Neck River, Ipswich and Essex (14)	227
1974 Hunnewell Pinetum, Wellesley	5
1974 Mayhew Island, Chilmark	7
1975 Castle Neck River, Ipswich	20
1975 Charles River, Westwood and Dedham	18
1975 East Hollyholm, Chilmark	75
1975 Seven Gates Farm, Chilmark and West Tisbury (2)	1,126
1975 Trout Brook, Dover (2)	117½ [7½]
1976 Bothways Farm, Essex	99
1976 Charles River, Millis and Medfield (2)	29 [9]
1976 Charles River, Sherborn	24
1976 Ipswich River, Ipswich	30
1976 Nashawena Island, Gosnold	1,900
1976 Tiah's Cove, West Tisbury	65
1977 James W. Brooks Woodland Preserve, Petersham (2)	26
1977 Charles River, Dedham (2)	139
1977 Oak Island, Ipswich	8
1977 Rockhouse Hill, West Brookfield	70
1977 Tuckernuck Island, Nantucket (6)	296½
1977 Noanet Brook Woods, Dover	14½
1978 Bogastow Brook, Millis	85
1978 Cape Ann Golf Course, Essex	100
1979 Stevens Field, North Andover	11
1979 Charles River, Wellesley (2)	9
1979 Seven Gates Farm, Chilmark and West Tisbury	106
1980 Holly Hill Farm, Cohasset	120
1980 The Hollow, Norwell	90
1980 Parkinson Property, Medfield	82½



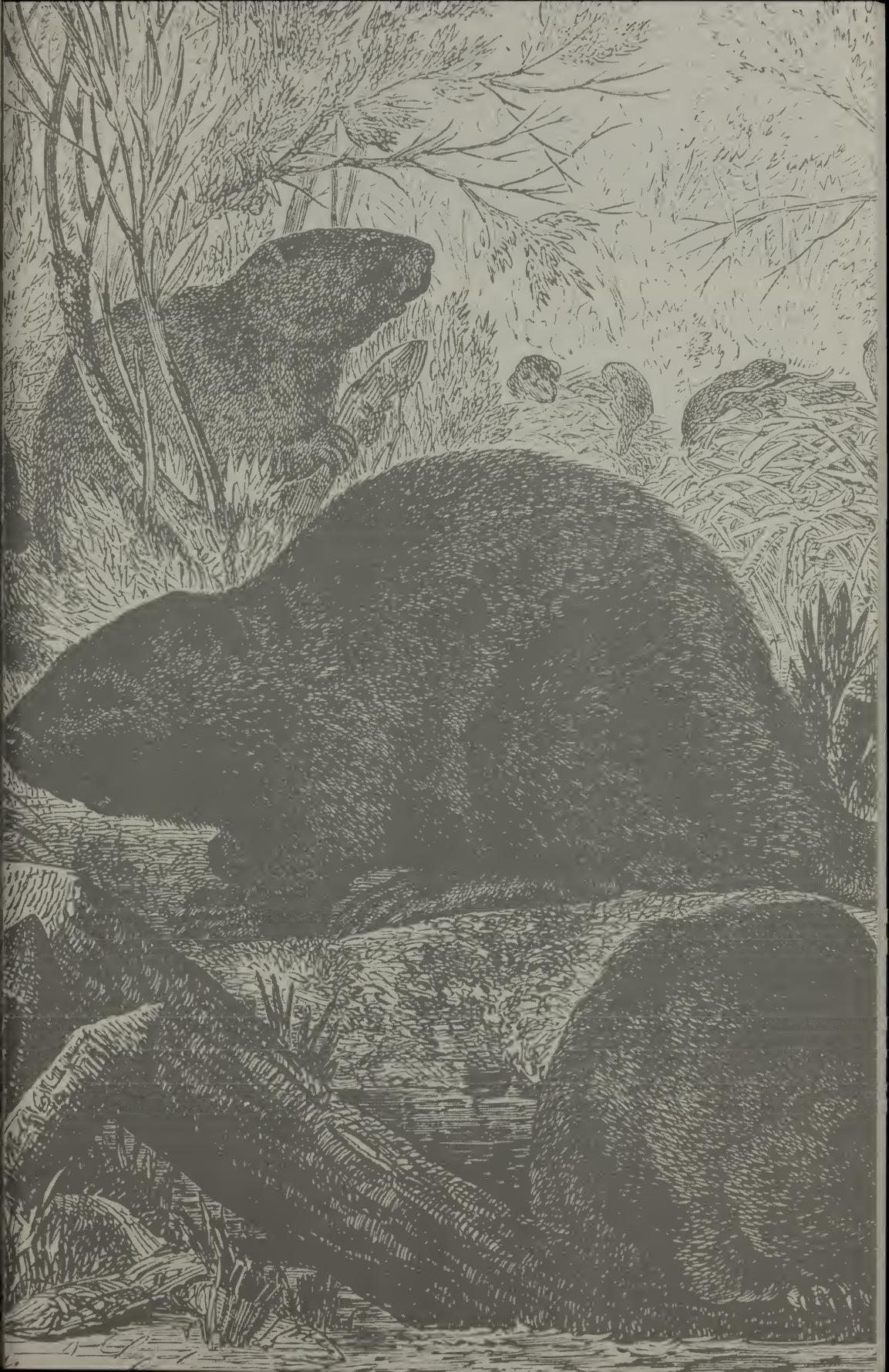
First Acquired	Approximate Acreage
1980 Halibut Point, Rockport	12½
1981 East Branch, Westport River, Westport	17
1984 Wauwinet, Nantucket	12
1984 Menemsha Hills, Chilmark	39
Total approximate acreage	5,138 1/2

Number of restrictions shown in parentheses () if greater than one
 Additional acreage restricted in 1984 shown in brackets[]

- ¹ Fee in 17 acres given to TTOR in 1981
- ² Five restrictions for 30 years, one in perpetuity
- ³ Fee given to TTOR in 1979
- ⁴ Fee in 53 acres given to TTOR in 1982
- ⁵ Fee given to TTOR in 1981

Visitation

Property	1984	1983
Colonel John Ashley House	1,300	1,024
Bartholomew's Cobble	4,704	4,022
Bryant Homestead	581	416
Cape Poge Wildlife Refuge and Wasque Reservation	67,000	65,000
Chesterfield Gorge	3,929	4,031
Coskata-Coatue Wildlife Refuge	38,940	34,940
Richard T. Crane, Jr. Memorial Reservation	381,290	403,150
Cornelius and Mine S. Crane Wildlife Refuge	1,000	1,000
Halibut Point	15,200	16,600
Long Hill	3,204	2,870
Long Point	10,600	15,000
Lowell Holly Reservation	1,648	1,700
The Mission House	2,247	2,460
Naumkeag	7,164	6,639
Notchview	1,177	958
The Old Manse	8,673	9,435
Rocky Woods	6,535	11,335
Stevens-Coolidge Place	1,550	1,325
World's End	61,177	55,200



Financial Report

The financial condition of The Trustees of Reservations continued to improve during 1984, reflecting the results of increasing support from our members and friends and continued tight control of expenditures by the staff. The operating deficit in 1984 was \$2,488, a substantial reduction from \$50,822 in 1983. We are now finished with the period of deficit spending and have entered the year 1985 with a balanced budget.

Total operating income in 1984 was \$2,273,109, up \$214,956 and 10.4 percent from the previous year. Investment income increased \$96,028, reflecting primarily a higher level of endowment assets. Memberships and contributions, including the Annual Appeal, were up \$136,974. The Annual Appeal made very significant progress, increasing 30.3 percent to \$389,211 in 1984. Of equal significance, the number of contributors increased in 1984 by 17 percent. Once again careful planning and a lot of hard work by both volunteers and staff produced exciting, and essential, results. Reservation receipts and related income were down somewhat from 1983, which was a year of unusually high activity at Crane Reservation.

Operating expenses and transfers from operations totalled \$2,275,597 in 1984, up \$166,622 from 1983. Before transfers, operating expenses were up 9.1 percent for the year. The transfer to the Reserve for Depreciation and Extraordinary Repairs was \$225,900, while expenditures from that fund for the maintenance of our properties were \$139,875, thus enabling a further increase in this essential reserve account to a balance of \$257,353 as of the end of 1984.

Under the Capital Fund Raising Program we received cash and securities totalling \$1,229,936 during 1984. The total of gifts and pledges received as of the end of the year was \$5,276,763, or 67.7 percent of our goal of \$7,800,000. During 1985 we will begin an active new phase of the program, as we push forward toward that goal. (In addition to Capital Fund Raising Program gifts, \$86,884 was received outside of the operating budget for various special projects.)

The last several years have been difficult for our organization, as we worked to bring our financial resources into line with our

“\$1.2 million were raised in capital funds, bringing the total to \$5.3 million, a significant step toward TTOR’s goal of \$7.8 million.”

needs. We have come out of this period with a broadening base of financial support and are stronger today as a result. The continuation of the favorable trends that have been established will only be accomplished, however, by continuing the efforts that have now been started. Our goals for land conservation are worth that effort, and increasing support will enable us to achieve both the proper care of the properties we now own and an increasingly active program of conservation of land that needs protection. There remains much to be done.

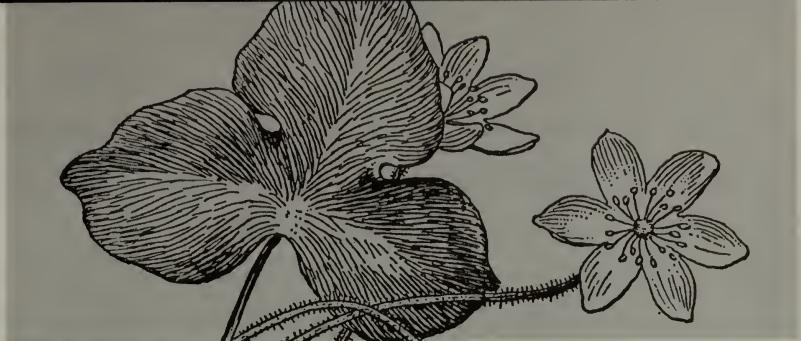
Respectfully submitted,
Norton Q. Sloan
Treasurer

Exhibit A

Balance Sheet

December 31, 1984

Resources	1984	1983
Cash on Hand and in Banks	\$ 383,970	\$ 332,898
Investments: ¹		
Bonds (Quoted Market Value-\$2,403,642)	\$2,353,934	\$2,325,741
Stocks (Quoted Market Value-\$4,379,747)	3,923,980	3,049,660
Other (Quoted Market Value-\$1,079,851)	<u>1,079,851</u>	<u>691,575</u>
Other Marketable Securities ²	—0—	12,346
Advances Receivable:		
Castle Hill Foundation	\$ 48,560	\$ 19,403
Massachusetts Farm and Conservation Lands Trust	72,344	21,641
Other	<u>1,975</u>	<u>1,486</u>
Accrued Interest Receivable	73,542	73,642
Land, Buildings and Personal Property	8,993,925	6,787,525
Total Resources	\$16,932,081	\$13,315,917



Liabilities and Funds	1984	1983
Liabilities		
Accounts Payable	\$ 95,431	\$ 145,347
Payroll Taxes, etc.		
Withheld	201	273
Total Liabilities	<u>\$ 95,632</u>	<u>\$ 145,620</u>
Funds		
Reservation and Memorial Funds ³	\$4,455,126	\$3,714,218
General Fund ³	1,610,667	1,287,484
Accumulated Gains and Losses on Sales of Investments ¹	742,188	454,279
Land, Buildings and Personal Property Fund ⁴	8,993,925	6,787,525
Designated Purpose Funds:		
Gordon Abbott, Jr. Land Preservation Fund ⁵	\$ 47,383	\$ 10,000
Conservation Restriction Fund ⁵	55,671	56,511
Fund for Acquisition and Protection of Conservation Land ⁵	89,197	71,500
Reserve for Depreciation and Extraordinary Repairs ⁵	<u>257,353</u>	<u>449,604</u>
	<u>160,377</u>	<u>298,388</u>
Special Project Funds ⁶		
Capital Fund Raising Program	\$534,282	\$572,745
Other	<u>50,657</u>	<u>55,658</u>
Total Funds	\$16,836,449	\$13,170,297
Total Liabilities and Funds	\$16,932,081	13,315,917

Exhibit B

Statement of Operating Income and Expenses for the year ending December 31, 1984

Income	1984	1983
Investments:		
General Fund ³	\$ 127,616	\$ 77,395
Development ⁷	44,308	38,435
Reservation Funds ³	<u>326,965</u>	<u>\$ 498,889</u>
Arthur and Helen Budd Trusts ⁸	<u>331,011</u>	<u>\$ 829,900</u>
Contributions	389,211	298,673
Memberships	218,846	172,410
Reservation Receipts and Sales of Merchandise	752,025	783,179
Grants, Events and Activities, and Miscellaneous Income	83,127	70,019
Total Income	\$2,273,109	\$2,058,153
Expenses and Transfers		
Operating Expenses:		
Operations and Land		
Conservation	\$ 407,971	\$ 409,103
Development	216,192	178,262
Reservations	<u>1,382,793</u>	<u>\$2,006,956</u>
Transfers to:		
Endowment ³	\$ 24,874	13,269
Fund for Acquisition and Protection of Conservation Land ⁵	20,485	22,639
Special Project Funds ⁶	(2,618)	13,179
Reserve for Depreciation and Extraordinary Repairs ⁵	225,900	269,087
Total Expenses & Transfers	\$2,275,597	\$2,108,975
Surplus/(Deficit) (Exhibit C)	\$ (2,488)	\$ (50,822)

Exhibit C

Analysis of General Fund for the Year Ending December 31, 1984

	1984	1983
Balance, January 1	\$1,287,484	\$1,087,006
Add: Gifts	125,671	51,300
Transfer from Capital Fund Raising Program	200,000	200,000
	\$1,613,155	\$1,338,306
Deduct: Excess of Expenses and Transfers over Income (Exhibit B)	2,488	50,822
Balance, December 31, 1984 (Exhibit A)	\$1,610,667	\$1,287,484

Notes to the Accounts

1. Marketable securities are stated at cost when purchased or market value at the time of a gift.

At December 31, 1984 there were net unrealized gains in the amount of \$505,475. Net realized gains during the year of \$287,909 have been added to the Accumulated Gains and Losses on Sales of Investments.

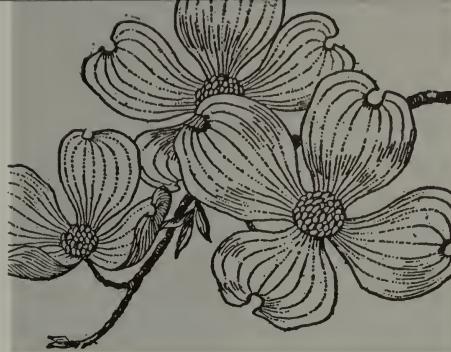
2. Other Marketable Securities consists of donated stocks held for sale.
3. The Trustees of Reservations has a number of endowment funds. The income from these funds, together with admission fees and annual gifts and memberships, provides the money for operations.

Reservation and Memorial Funds have been given to maintain and protect certain specified properties or for specific purposes. The expenditure of income or capital from these funds is governed by the terms of the gift. The General Fund consists of moneys not associated with a specific property and is unrestricted as to principal and income. This flexibility has been vital to The Trustees of Reservations over the years. Generally, unrestricted gifts of over \$5,000 are added to the General Fund rather than being used for annual operating purposes.

All Reservation and Memorial Funds and the General Fund, with the exception of The Mission House and Naumkeag funds, are pooled for investment purposes. Income is assigned quarterly to each fund according to its unit share of the total pooled investment account. If additions are made to the pooled investment account for any fund, that fund's number of units, or share of the total, is raised proportionately, thus providing a proportionate increase in its share of income and appreciation or depreciation of principal.

4. Capital assets, namely land, buildings and permanent furnishings, are recorded at cost when purchased or at assessed or appraised values at the time of a gift. Such assets are not depreciated. Other capital assets such as vehicles, boats, office equipment and other operating assets are charged to the Reserve for Depreciation and Extraordinary Repairs at the time purchased. A provision for depreciation and extraordinary repairs is charged to operations and credited to the Reserve each year.
5. The Standing Committee of The Trustees of Reservations has also created several designated purpose funds:

- a) The Gordon Abbott, Jr. Land Preservation Fund was established in 1983 as a part of the Capital Fund Raising Program to honor the retiring Director. It is used to purchase options or provide down payments



for land in higher-risk situations than those considered appropriate for the Massachusetts Farm and Conservation Lands Trust's Revolving Fund.

- b)** The Conservation Restriction Fund is of ever-increasing importance as The Trustees of Reservations assumes growing responsibilities for enforcing conservation restrictions. The income from this fund is used annually to administer and inspect conservation restrictions. Its principal is available to protect and defend, if necessary, properties in accordance with the terms of the restrictions.
- c)** The Fund for Acquisition and Protection of Conservation Land is used, along with the Abbott and Revolving Funds, to enable The Trustees of Reservations to acquire property immediately in order to take advantage of special circumstances.
- d)** The Reserve for Depreciation and Extraordinary Repairs is designed to meet large or unusual expenses and provide for the replacement of major items of equipment on a regular basis. Routine maintenance and minor replacements are paid for with operating funds.

6. Special Project Funds are established when gifts or grants are received for projects of limited duration, such as the restoration of a house or museum or the publication of an interpretive booklet.

7. Income from the capital funds received from the Capital Fund Raising Program, which are not yet designated for a particular purpose, is used by the Development Office for its operating expenses.

8. The Trustees of Reservations is a residual beneficiary under the Arthur and Helen Budd Trusts, which have a market value of \$5,264,731 as of December 31, 1984. The Trustees of Reservations receives income each year from these trusts.



To the Standing Committee
The Trustees of Reservations

I have examined the Balance Sheet of The Trustees of Reservations as of December 31, 1984 and the related Statements of Income and Expense and Changes in Funds for the year then ended. The examination was made in accordance with generally accepted auditing standards and included such tests of the accounting records and such other auditing procedures as I considered necessary in the circumstances.

In my opinion, the accompanying Balance Sheet and Statements in support thereof present fairly the financial position of The Trustees of Reservations at December 31, 1984 and the results of its operations for the year then ended in conformity with generally accepted accounting principles consistently applied.

Cortland B. Bacall
Certified Public Accountant

131 State Street
Boston, Massachusetts
May 15, 1985

Annual Appeal and Membership

Income

(Unaudited)

	<u>1984</u>		<u>1983</u>	
	Amount	Donors	Amount	Donors
Annual Appeal				
Undesignated Contributions	\$277,864	1072	\$198,049	917
Designated Contributions	99,370	445	93,000	407
Total	\$377,234	1517	\$291,049	1324
Membership				
<i>Friends Membership:</i>				
Bartholomew's Cobble/	\$ 14,918	271	\$ 15,979	287
Ashley House				
Cape Poge, Wasque & Mytoi	26,540	456	24,440	384
Charles River Valley	12,560	270	12,691	236
Coskata-Coatue	29,604	350	18,045	286
Hog Island	14,209	224	15,151	209
Long Point	19,656	487	14,580	392
Misery Islands	11,677	319	9,300	241
The Old Manse	8,865	150	9,743	153
Old Town Hill	4,235	101	(Not yet formed)	
World's End	27,968	684	22,835	633
<i>Friends Sub-Total</i>	<i>\$170,232</i>	<i>3312</i>	<i>\$142,764</i>	<i>2821</i>
General Membership	47,946	1145	39,240	990
Membership Total	\$218,178	4457	\$182,004	3811
Total Gift Income	\$595,412	5974	\$473,053	5135

Trustees

Term Expires 1985

Charles C. Ames,
Brookline
Oliver F. Ames,
Boston
Mrs. John M.
Bradley,
Manchester
Mrs. John Briedis,
Lincoln
Paul Brooks,
Lincoln
Morgan G. Bulkeley III,
Pittsfield
Thomas D. Cabot,
Weston
Laurence M.
Channing,
Boston
Mrs. William H.
Claflin III,
Belmont
Mrs. I. W. Colburn,
Manchester
Daniel J. Coolidge,
Boston
Mrs. Robert Cowen II,
Cohasset
Mrs. Cornelius
Crane,
New York, NY
Albert M. Creighton, Jr.,
Manchester
David C. Crockett,
Ipswich
†Philip Dater,
Ashfield
Richard S. Emmet, Jr.,
Westford
Richard Ferren,
Lenox
John Fiske,
Petersham
H. Lincoln Foster,
Falls Village, CT
John L. Gardner,
Hamilton
Roland B. Greeley,
Lexington

Mrs. Daniel S.
Gregory,
Westwood
Henry R. Guild, Jr.,
Dover
Mrs. Henry R.
Guild, Jr.,
Dover
Francis W. Hatch, Jr.,
Beverly
Robert C. Hooper,
Cambridge
Peter L. Hornbeck,
North Andover
Walter D. Howard,
Tyngham
Jane P. Hunnewell,
Wellesley
Edward C. Johnson III,
Boston
George T. Keyes,
Pepperell
Gordon S. King,
Leverett
George Lewis, Jr.,
Sherborn
Chauncey C.
Loomis,
Stockbridge
Augustus P. Loring,
Beverly
Charles P. Lyman,
Canton
George R. Mathey,
Ipswich
Frederick S. Moseley III,
Hamilton
Joseph E. Murray,
Wellesley
H. Gilman Nichols,
Essex
Mrs. Albert F.
Norris,
Norwell
Donal C. O'Brien, Jr.,
New York, NY
Stephen D. Paine,
Boston

†Amelia Peabody,
Dover
Hall J. Peterson,
Petersham
John Plimpton,
Sherborn
Richard Prouty,
Holden
Edward H.
Raymond,
Dedham
Samuel S. Rogers,
North Andover
Mrs. William L.
Saltonstall,
Manchester
Norton Q. Sloan,
Ipswich
Joseph P. Spang III,
Deerfield
Mrs. Robert W.
Stoddard,
Worcester
Thomas Sturtevant,
Manchester
Herbert M. Temple III,
Millis
Nathan Tufts, Jr.,
Merrimacport
†Mrs. Seth Wakeman,
Edgartown
Mrs. Pamela B.
Weatherbee,
Williamstown
Mrs. William C.
Wigglesworth,
Ipswich
Thomas B. Williams,
Cohasset
Oliver Wolcott,
Hamilton
John M. Woolsey, Jr.,
Cambridge

Term Expires 1986

Mrs. David Ames,
North Easton
Peter A. A. Berle,
Stockbridge

Leland S. Brown,
Mt. Kisco, NY
Robert A. Clark,
Petersham
Christopher
Crockett,
Chestnut Hill
Francis H. Dewey III,
Holden
Lawrence G. Eliot,
Ipswich
John C. Ewer,
Princeton
Mrs. David C.
Forbes,
Sherborn
†Mrs. Stephen B.
Hibbard,
Pittsfield
John W. Kimball,
Andover
Mrs. William H.
Lane,
Lunenburg
Mrs. George Lewis,
Sr.,
Sherborn
Robert Livermore, Jr.,
Lincoln
Mrs. Francis C.
Lowell,
Cambridge
Paul F. McDonough, Jr.,
Boston
James B. McElroy,
Great Barrington
John M. Meyer,
Dedham
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O'Donnell,
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Membership dues and gifts to the Annual Appeal during 1984 made it possible for TTOR to maintain the effectiveness of its land conservation programs and continue to provide the highest quality of management services at its 68 properties throughout the Commonwealth which it preserves for your use and enjoyment.

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